

Empowering Future Exploring Energy Alternatives

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Investor Memorandum I Jun'22

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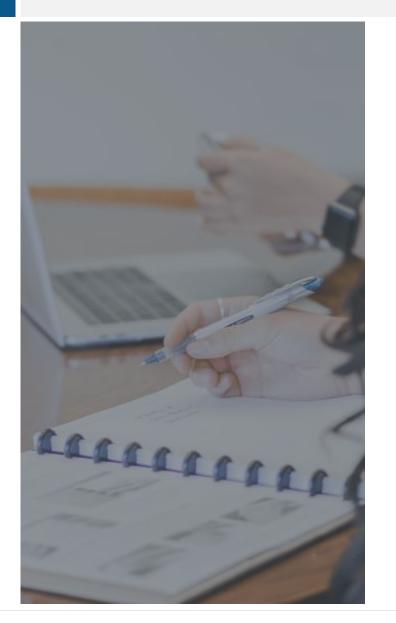
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Introduction to Company

One of the Largest Solar EPC business groups in India.



Introduction to Company

Market Overview

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Se GENSOL

About Gensol

Gensol is world's leading solar solution provider and India's largest renewable energy engineering business group.



since then driven by experienced team of Management and Engineers.

Provides Integrated Engineering Procurement and Commissioning Services across Solar Value Chain in India.



Demonstrating strong financial performance with

Elite Clientele – Astral, SRF, Shree cement, ReNew Power, Adani Group, Greenko, Tata Power, BPCL, Soft Bank Energy, Shapoorji, SBI, Edelweiss, etc.



Our Solution

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Introduction to Management

Promoters



Anmol Singh Jaggi, Chairman & Managing Director

- Building India's largest & most responsible B2C electric mobility business at BluSmart Electric Mobility
- Leading a team of 800 technocrats in the Renewable Energy services domain at Gensol Engineering Ltd.
- Business World Young Entrepreneur Award 2010



Puneet Singh Jaggi, Whole Time Director

- First Generation Entrepreneur & Clean Energy Enthusiast
- Have been an advisor to 30 GW of Renewable Energy Projects, Digitized 10 GW and operate 3 GW of Renewable Energy Projects.
- Connected 300+ Renewable Energy Plants and 1000+ engineers processing a billion signals daily.



Pranay Mundra, President





Chief Operating Officer



Rajesh Parmar, CS & Compliance Officer



Jabir Mehendi Aga, Chief Financial Officer

Services offered by Gensol

Competitive Benchmarking

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- Electric Car Leasing to Mobility platform
- EV cargo leasing for delivery
- Generating IRR of ~20%
- Net Cash flows of ~Rs. 70 Cr is expected in next three years.
- Depreciation on leased cars to result in Rs. 100 Cr Tax savings in next three years.



- Products offered Car (Passenger Vehicle/Fleet) and Cargo
- **Car** Personal mobility vehicle with claimed range of 200 Kms
- Cargo Urban cargo vehicle for last mile connectivity

Introduction to Company	Market Overview	Our Solution	Competitive Benchmarking	Financials	
1. Engineering a	nd EPC				S GENSOL
	lar EPC ervices				
	≁350 M	W 19 225	+ Projects	140+ Clients	
= (Ground Mounted			197 MW	
• F	Roof Mounted			149.5 MW	
- 5	Superstructure			3 MW	
- 1	Floating Solar			0.5 MW	
Ke	ey Clients JBM g O Our milestones are touchstones		SRF 🚿	УОКОНАМА	
		Shree Cement	adar	ni GAR	

Our Solution

Competitive Benchmarking

Financials

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Solar EPC Credentials





40 MW Golden Hatcheries, Karnataka

- → Golden Hatcheries
- → Shree Cement
- → Central Electronics Limited
- → Smritivan Society, GSDMA

SRF

† 197 MW





4.7 MW across 60 roofs, Rattan India, MP

- → 9 MW, Astral Pipes
- → 3 MW, Knack Packaging
- → 3.5 Arisudana Industries
- → 1 MW, Hero
- → 1 MW, Samsonite
- **7149.5** MW





2 MW Two Rivers Mall – Carport Solar, Kenya

→ Medanta Hospital, Delhi

- → Two Rivers Mall Carport, Kenya
- → Mundra Solar Pvt. Ltd.
- → Shankus Waterpark & Resort

≁ 3 MW













Our Solution

Competitive Benchmarking

Financials

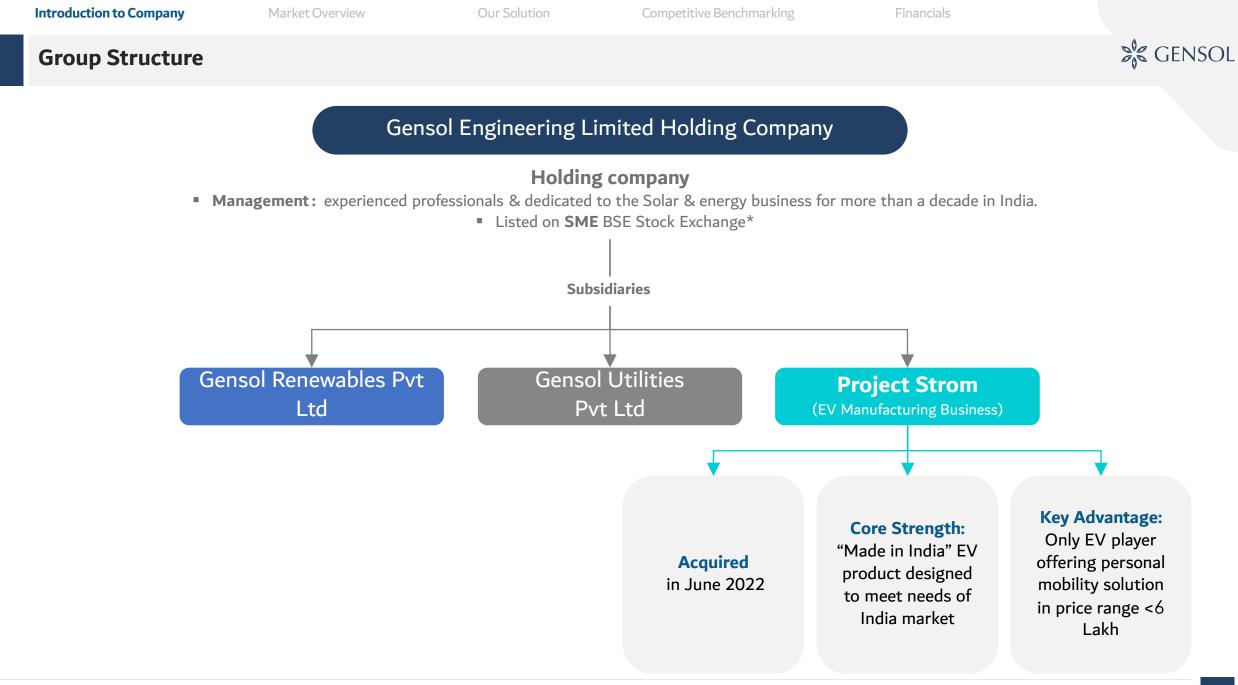
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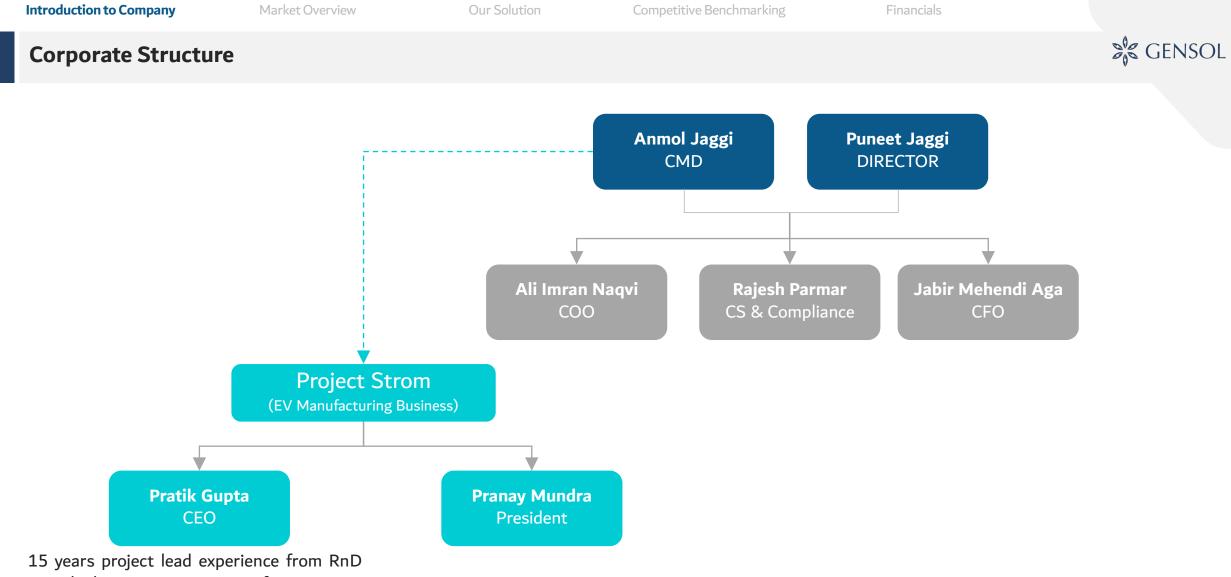


business of **Buy-and-Lease of EV Cars** with reputed ride hailing company, earns lease rental income on it.

700+ Cars as on Jun'22 **3000+** Cars on lease expected by FY23 INR 267 cr Loan Sanctioned by IREDA

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to deployments ranging from space communications to solar power.



Our Solution

Competitive Benchmarking

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Project Strom, at a glance

Project Strom is involved in **manufacturing of 3- wheeler Personal & Cargo mobility** EVs.



Offers urban mobility solutions.

Car (Passenger Vehicle/Fleet): A fully air-conditioned, twoseater reverse trike with a compact design, premium interiors and a high-torque electric drive-train.

Cargo: Urban cargo vehicle for last mile connectivity with an expected capacity of 800 KGs.

recision engineering and state-of-the art technology to redefine urban personal mobility

Head Office Ahmedabad

Production Unit Pune Planned manufacturing Capacity 1200 units per month

Marketing without market research is like driving with your eyes closed – Dan Zarrella

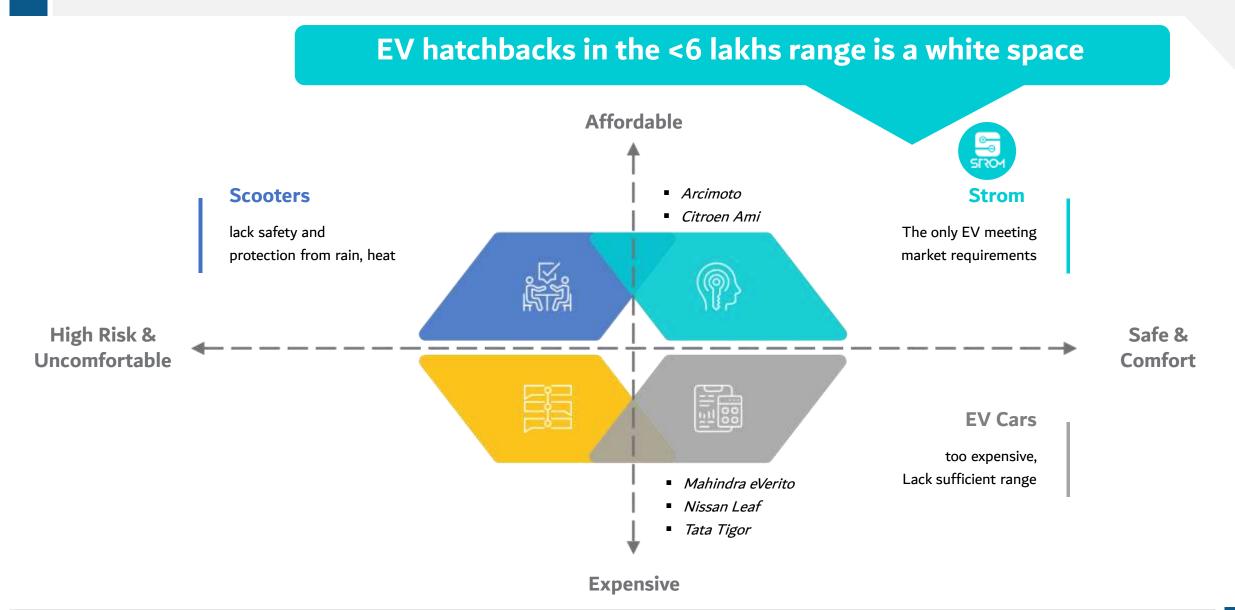


No EV option available for Indian Middle Class

Competitive Benchmarking

Financials

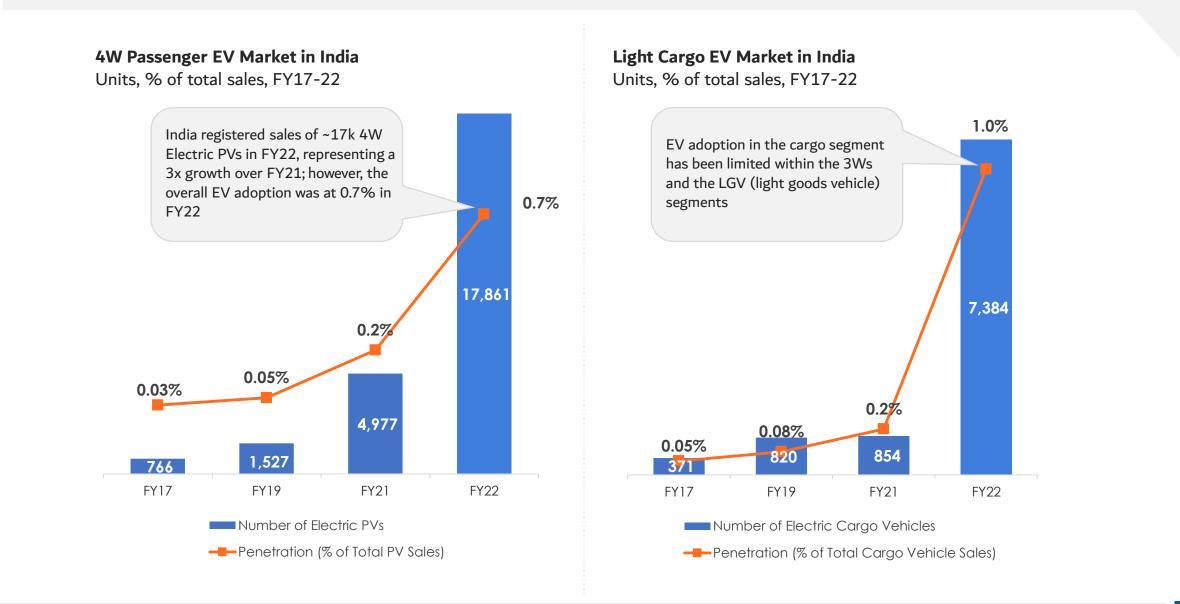
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Financials

EV Market (both Passenger & Cargo EV) has penetration of ~1% in India





Competitive Benchmarking

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Growth Drivers for EV market in India

Favourable TCO



- EVs TCO expected to be lower than their ICE counterparts within in next 2-3 years
- As the daily run increases, EVs would become favourable earlier
- Running cost per km are 10-15x lower in EVs compared to ICE vehicles

Government Policy Push



- Demand side incentives under
 FAME II policy and state EV policies
- Supply side incentives through PLI ACC, PLI Auto schemes and state EV policies
- Discouraging EV battery exports

Charging Infrastructure Growth

- Growth in public charging stations as OEMs take lead
- Concerns regarding low utilisation of charging stations to fade away with increase in EV sales
- Parking space problems to emerge

Battery Manufacturing Advancements



- Production linked Incentives (PLI) in the Advanced Chemical Cell (ACC) battery storage to drive investments in EV batteries
- It aims at localisation of battery technologies, thus leading to lowering battery costs

EV – Priority Sector Lending



- A policy to include retail lending for EV purchase as priority sector lending for banks is proposed
- Currently few banks offer loans on EV due to uncertainty around their re-sale value

Our Solution

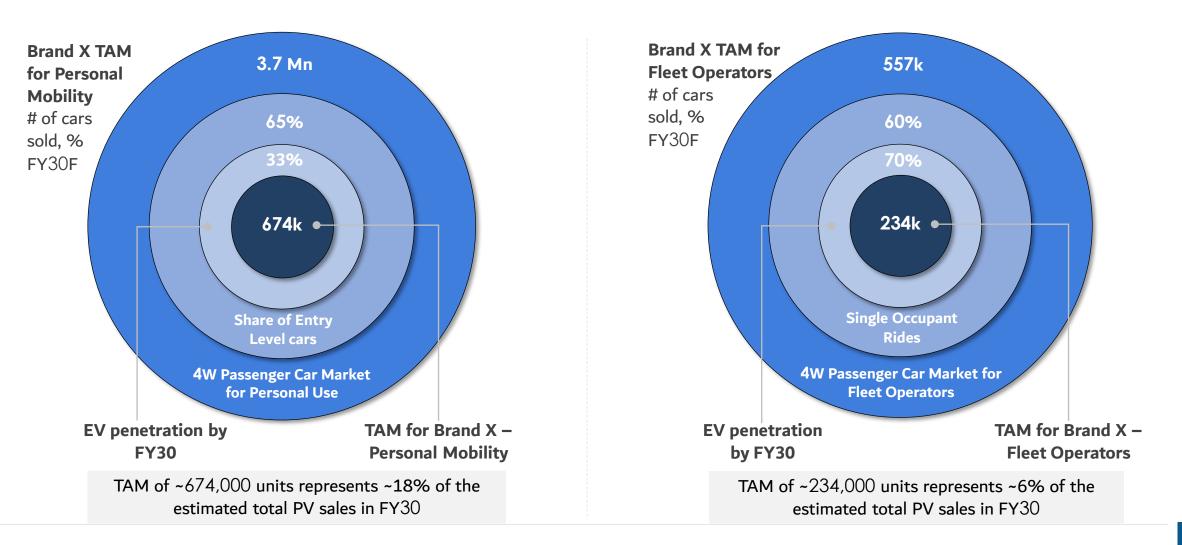
Competitive Benchmarking

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Market Opportunity for Brand X

We estimate the TAM for Brand X to be ~900k units per annum, by FY30 across personal mobility (~670k units) and fleet operator (~230k units) segments



Financials

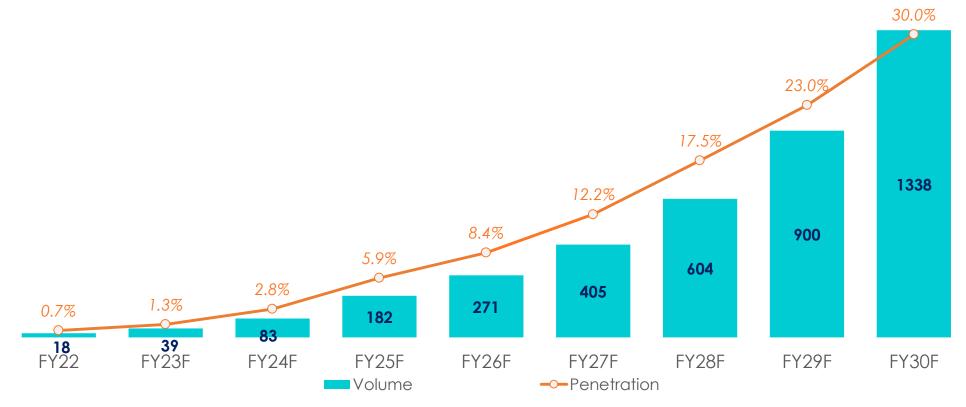
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4W PV (EV) market estimated growth by 2030

With a ~30% penetration, Total 4W PV (EV) sales in India are estimated to be ~ 1.3 Mn cars per year by FY30.

Total Passenger EV Sales

'000 units, % of Total Sales, FY22-30F



Our Solution

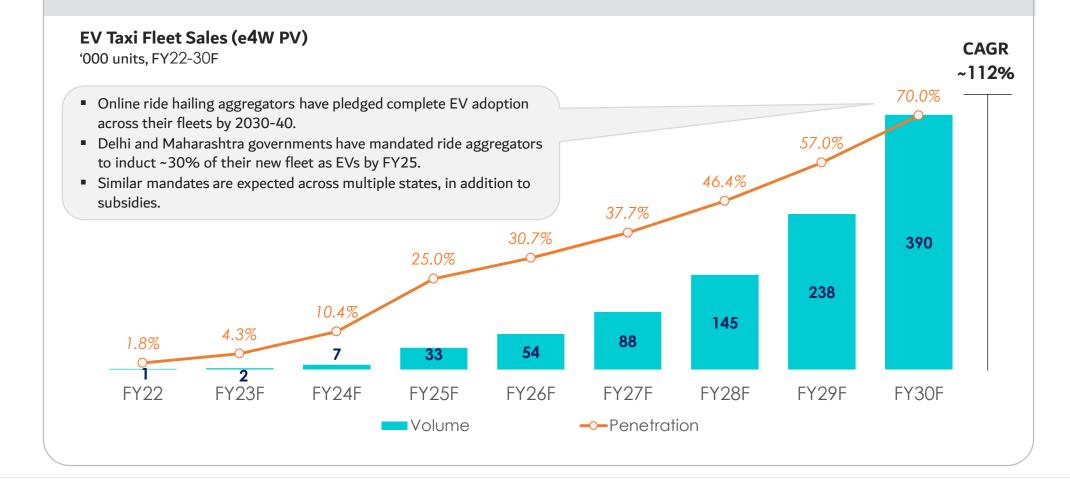
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Estimated EV adoption by Fleet Operators

 EV Adoption by fleet operators is estimated to reach 50-70% by FY30 on the back of reducing TCOs, policy push and corporate carbon-neutral plans.



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Penetration transition: Mass adoption is expected from FY26

4W EV penetration trend in India %, FY17-30F



Factor	Innovation	Early Adoption	Early Majority	Mass adoption
тсо	TCO much lower for ICE vehicles	ICE vehicles have lower TCO for personal use	EVs have lower TCO for personal use due to lower battery prices and government subsidies	EV TCOs continue to decrease, driven by lower insurance , maintenance cost and domestic manufacturing of packs/ cells.
Supply Factors	Dependent upon select few models	Launch of SUVs by limited players	Launch of long range SUVs with larger battery sizes by many players	Launch of hatchbacks and sedans below the 10L price point
Charging Infra	Undeveloped	Players entry into charging space	Proliferation of highway and city charging points	Development of charging points in homes and offices
Customer Perception	Social status vehicle	Secondary vehicle for small distances	A viable economic alternative to ICE vehicles for daily use	Mass adoption as a primary vehicle, including inter city travels

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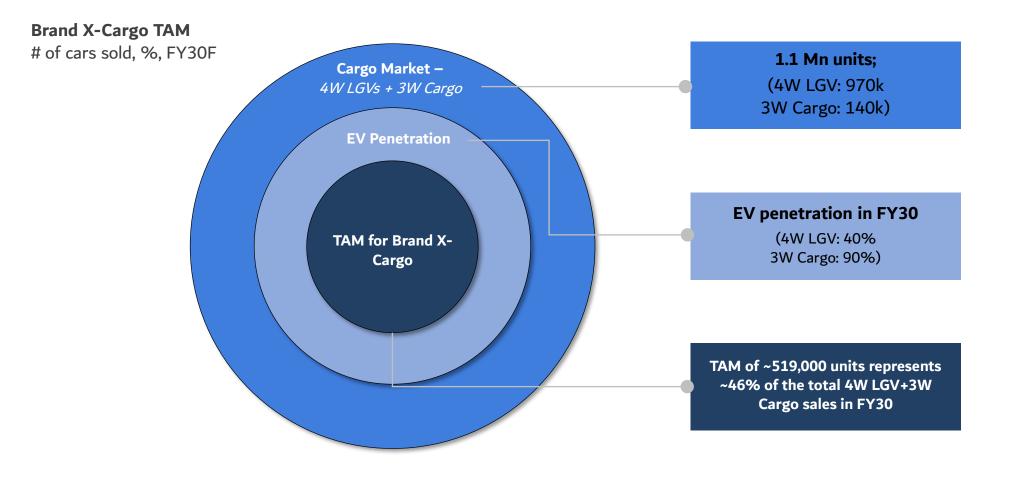
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Market Opportunity for Brand X Cargo

We estimate the TAM for Brand X-Cargo to be ~519k units per annum, by FY30 across 3W Cargo (~388k units) and 4W LGV (~131k units) segments

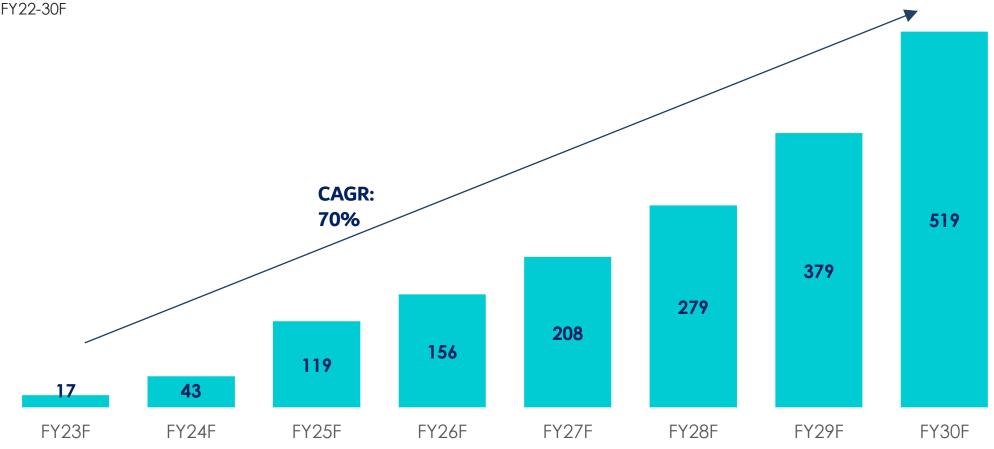


TAM for Brand X Cargo (3W Cargo and 4W Light Goods Vehicle(LGV) by FY 30

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TAM of ~5,19,000 units represents ~46% of the total cargo sales in FY30

Total 3W+ 4W Cargo Vehicles Sales '000,FY22-30F



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The intelligent, smart, cute and quirky little electric car the 9 year old in you will love.



Our Solution

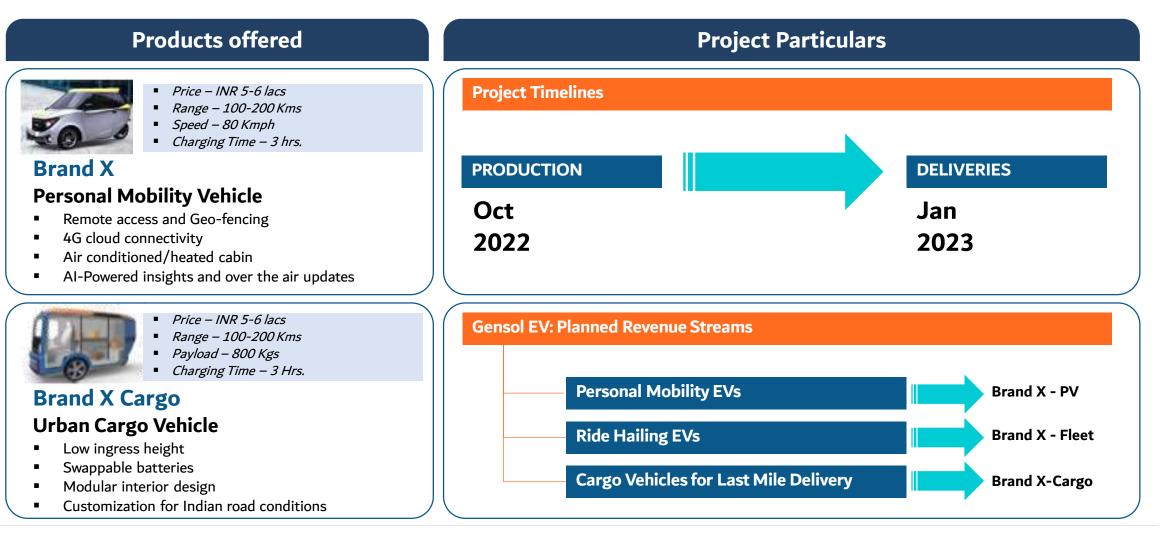
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Our Product

GEL is a holistic renewable energy solution provider entering the EV market with a **3-wheeler personal mobility and cargo electric vehicle**



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Our Solution

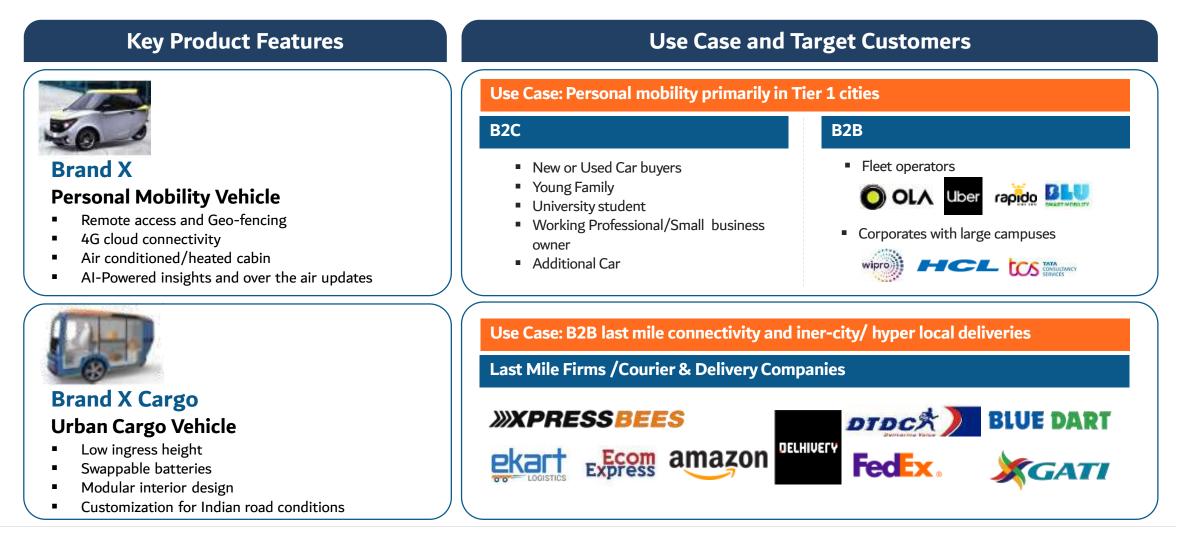
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Product Features and End Use Cases

Gensol offers a personal mobility vehicle, targeting customers planning to shift to or add an EV to their current fleet, and a cargo variant for last mile delivery.



Our Solution

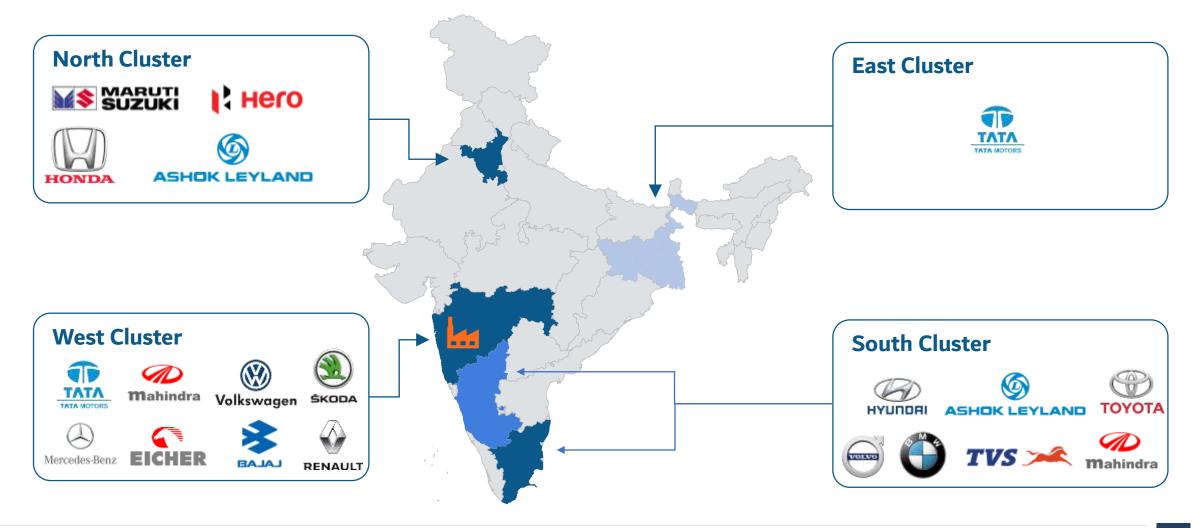
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GEL Proposed Plant Location

GEL plans to establish it's manufacturing facility in the Chakan, Pune; largest of the 4 Auto manufacturing clusters in India



Manufacturing Concentration

High



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Competitive Benchmarking

It is nice to have valid competition; it pushes you to do better. – Gianni Versace Our Solution

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Competition for Brand X and Brand X-Cargo

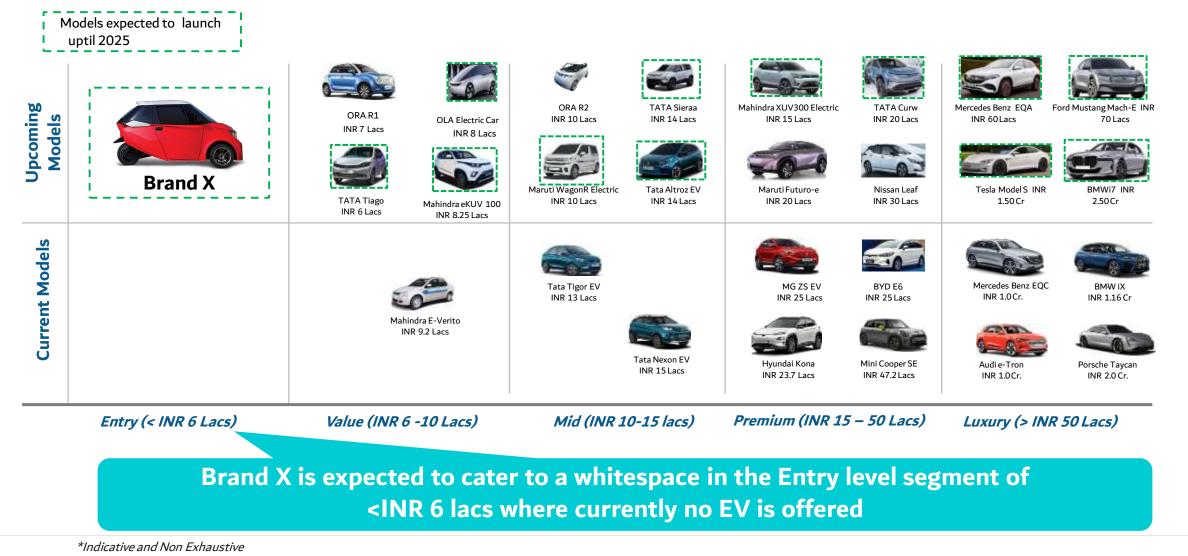
Brand X is expected to compete with entry level EV 4W cars while Brand X-Cargo is expected to compete with EV 3Ws and entry level electric 4Ws cargo vehicles

Products offered	Expected Competition		
	ICE 4Ws priced up to INR 10 Lacs	EV 4Ws priced up to INR 10 Lacs	
E O O	S Presso KWID Santro	Tata Tiago ORA R1	
Brand X Personal Mobility Vehicle	RE 60 Redi Go Alto	Potential Chinese entrants such as BYD, Wuling, Chery, Dongfeng Fengguang	
	ICE LCVs and 3W Cargo vehicles priced up to INR 10 lacs	EV LCVs and 3W Cargo vehicles priced up to INR 10 lacs	
	Supro Ace Gold Bolero	Treo ZorRage+Ape E Xtra	
Brand X Cargo Urban Cargo Vehicle	Jeeto Super Carry Eeco	Shakti Hi Load NEEV	

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Existing players are focused on the price range of INR 10 lakh & above

Key Players: EV Personal Mobility FY22



Secondary Research, Trade Press, Analysis

Competitive Benchmarking

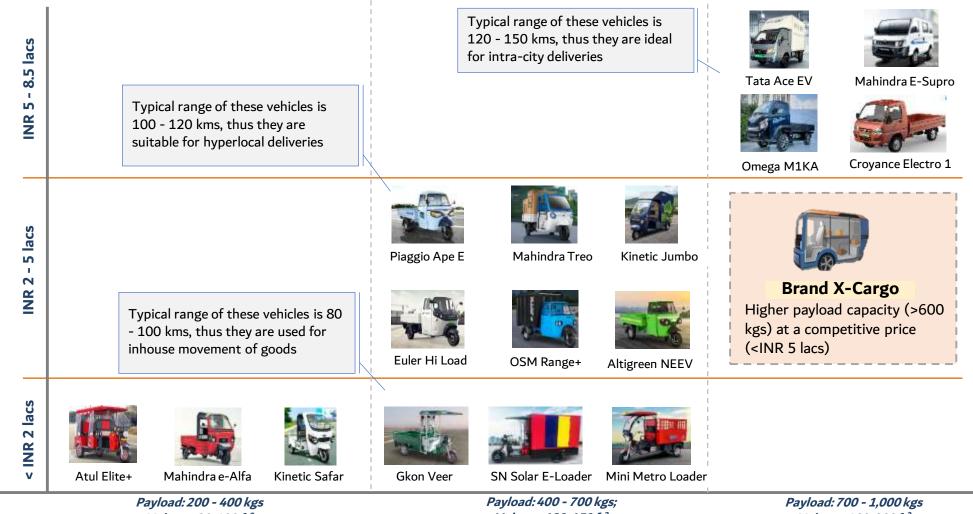
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Brand X-Cargo offers a differentiated offering

Key Players: EV Personal Mobility

FY22



Volume: 80-100 ft³

Volume: 120-150 ft³

Volume: 180-200 ft³

TCO Gap: ICE Vs EV

Market Overview

Our Solution

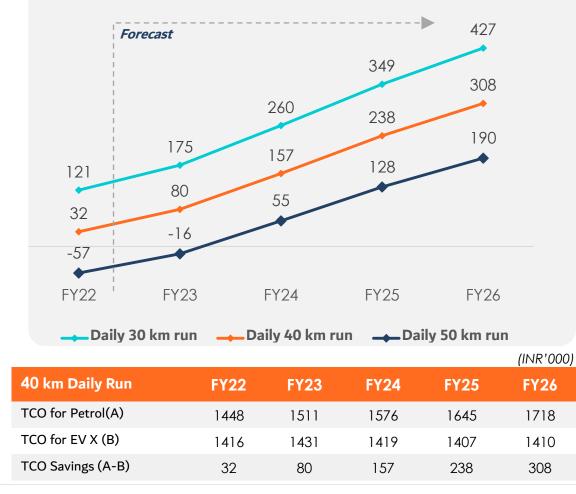
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For a daily use of 30km/day, EV TCOs are more favourable than ICE

TCO Gap: Nexon ICE – Nexon EV INR '000, FY22-26F



Salvage value of an EV car is likely to be dependent on various factors like-

- Availability of second life for the EV car batteries
- Forecasted decrease of battery prices
- GST rates of the government on the EV cars

Salvage value for an EV might be better compared to ICE considering the growing fuel prices, higher battery life (warranty for 8 years v/s lifetime of 5 years considered in TCO estimates)

Area	Parameter	Assumption
	Vehicle Ownership Period	5 years
	Salvaga Valua aftar E yaara	EV- 40%
General	Salvage Value after 5 years	ICE – 35%
	Distance covered per day	30-50 km
	Discount Rate	10%
	Range	200 Km
	Milanza	EV: 6.7 km/kWh
Battery	Mileage	ICE: 16 km/l
	Capacity	32.2 kWh
	Battery pack price per kWh, (FY26E)	USD 110
	Fuel Price Inflation	Petrol – 7%
Cost of Operation	Electricity Price Inflation	4%
Cost of Operation	Aug Somising and Sharp Con (USID)	EV – INR 5k
	Avg. Servicing and Spare Cos/year (INR)	Petrol – INR 8k

Note: Nexon XM automatic model is used for TCO estimation Source: Conversation with OEMs & Company research

Our Solution

Competitive Benchmarking

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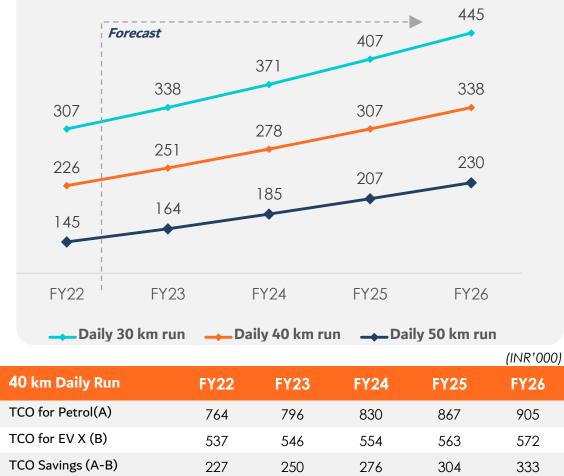
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Brand X – TCO comparison

Even when compared to the lowest priced ICE vehicles, Brand X is estimated to have a better TCO

TCO Gap: Alto 800 – Brand X

INR '000, FY22-26F



Salvage value of an EV car is likely to be dependent on various factors like-

- Availability of second life for the EV car batteries
- Forecasted decrease of battery prices
- GST rates of the government on the EV cars

Salvage value for an EV might be better compared to ICE considering the growing fuel prices, higher battery life (warranty for 8 years v/s lifetime of 5 years considered in TCO estimates)

Area	Parameter	Assumption
	Vehicle Ownership Period	5 years
	Salvara Valva aftar Evanna	EV- 40%
General	Salvage Value after 5 years	ICE – 35%
	Distance covered per day	30-50 km
	Discount Rate	10%
	Range	170 Km
Battam	Milaara	Petrol: 20 km/l
Battery	Mileage	EV:]] km/kWh
	Capacity	16 kWh
	Fuel Price Inflation	Petrol – 7%
Cost of Operation	Electricity Price Inflation	4%
Cost of Operation	Aug Somiliand and Spars Con (user (INID)	Brand X – 18k
	Avg. Servicing and Spare Cos/year (INR)	Alto 800 – 7.5k

Note: Discount rate of 10% is used for NPV calculations Source: Conversation with OEMs & Company research

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Brand X Cargo – TCO comparison

Even when compared to the lowest priced ICE vehicles, Brand X is estimated to have a better TCO

TCO Gap: Piaggion Ace ICE – Piaggion Ace Extra EV INR '000, FY22-26F



Salvage value of an EV car is likely to be dependent on various factors like-

- Availability of second life for the EV car batteries
- Forecasted decrease of battery prices
- GST rates of the government on the EV cars

Salvage value for an EV might be better compared to ICE considering the growing fuel prices, higher battery life (warranty for 8 years v/s lifetime of 5 years considered in TCO estimates)

Area	Parameter	Assumption	
	Vehicle Ownership Period	5 years	
	Salvage Value after 5 years	EV- 40%	
General	Salvage value alter 5 years	ICE – 35%	
	Distance covered per day	70-90 km	
	Discount Rate	10%	
	Range	85 - 95 Km	
	Milanza	EV: 11.3 km/kWh	
Battery	Mileage	ICE: 36 km/l	
	Capacity	8 kWh	
	Battery pack price per kWh, (FY26E)	USD 110	
	Fuel Price Inflation	Petrol – 7%	
Cost of Operation	Electricity Price Inflation	4%	
Cost of Operation	Aug Somising and Sharp Con (USID)	EV – INR 4k	
	Avg. Servicing and Spare Cos/year (INR)	Petrol – INR 3.2k	

Note: Piaagio App e-Xtra model is used for TCO estimation. Price calculated after deducting FAME subsidy Source: Conversation with OEMs & Company research



Promising investment opportunity with **Gensol.**



Unique Business Model in the Sector

Only player in the market backed by renewable energy business group

Only player in the market within price range of INR 6 Lakh

Multifold financial growth capability

Efficient management with domain expertise

Offering cost-effective pricing model, Market fit solution

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Empowering Future Exploring Energy Alternatives

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Annexure I

Safety of Gensol EV as per the Technical Report



Crash Testing Results

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Basis crash testing as part of the technical due diligence conducted by Hestocon Certification Services, Gensol EV has a more than adequate safety factor ...

Impact	Safety Factor	Description
Front Impact	1.24	It highlights that the frame will maintain its integrity even under an extreme car crash condition
Rear Impact	2.096	It ensures that the rear side of vehicle will absorb the rear impact and will maintain safety of occupants
Side Impact	3.79	The calculated safety factor for side impact is 3.79. It is more than adequate

Chassis & Vehicle Frame Strengths



...this is achieved through a vehicle frame made of high strength steel alloy and tubular chassis design which allow for greater torsional rigidity.

Chassis Strength Particulars

Chassis design

- Gensol EV's chassis is a tubular, space frame chassis
- The key component of a space frame chassis is that its members are always in tension or compression

Chassis material

 It employs a mixture of ladder chassis and a monocoque, with sheet metal fixed to chassis elements to provide additional strength

Use case

 Space frame chassis are often employed in race car vehicles as they provide the best weight to rigidity ratio.

From the above analysis, we can conclude the Gensol EV's chassis is very robust, designed to withstand very high loads and keep the occupants safe in the event of a frontal collision.

Vehicle Frame Strength Particulars

Frame material

- Gensol EV's frame is made of a high strength steel alloy called 4130 alloy steel
- It is used in a wide range of industries including automotive and aerospace

Torsional rigidity

- Gensol EV's torsional rigidity of the frame is 5219.62 Nm/deg
- When compared to similar tubular frame chassis:
 - BMW E36 Z3 has a torsional rigidity of 5,600 Nm/deg
 - Lotus Espirit SE Turbo has a torsional stiffness of 5,850 Nm/deg
 - Chrysler Durango has a torsional stiffness of 6,800 Nm/deg

From the above analysis, we can conclude that cabin area of the vehicle retains its structural integrity and the front structure collapses to absorb most of the impact in case of a crash.

Main Annexure II

Project Snapshots



EV)

Project Snapshots





Project Snapshots





Project Snapshots





Marketing Strategy

Financials

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Solar EPC Services – Key Projects

12,400 kWp I KP GROUP, Ranada, Gujarat

KP Energy is a focused energy company with a strong profile in renewable. We have activities primarily in Gujarat (India). We aim to create value for our customers, shareholders and the communities in which we operate. Our strategy focuses on identifying and growing areas of activity where we have key competences and value propositions differentiating us from our competitors. Gensol has executed their 12.4 MWp Ground mounted Solar PV plant installed in 37 Acre of land area located in Ranada, Gujarat.



Marketing Strategy

Financials

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Solar EPC Services – Key Projects

40,000 kWp I Golden Hatcheries, Bangalore, Karnataka

Golden Hatcheries, as someone with huge pile of cash wanted to invest in the upcoming solar technology, firmed up plans to develop a 40 MWp solar park and sell power to large private players like Airtel. Golden Hatcheries appointed Gensol for the execution of this esteemed project, keeping in mind its prior experience in Karnataka and strong hold on the nuances of project development.



Marketing Strategy

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Solar EPC Services – Key Projects

8,500 kWp I Astral Pipes, Pan India

Astral Pipes specializes in manufacturing world class plumbing, drainage, fire sprinkler and conduit piping systems for both residential and commercial applications, CPVC piping systems for industrial applications and column and pressure piping systems for agriculture applications. Astral pipes embraces latest international technology and provides quality piping solutions made for varied needs of the markets. The project was been executed by gensol group total of 8.5 MWp of the different locations Ghiloth, Santej, Dholka, Sanghli.



Marketing Strategy

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Solar EPC Services – Key Projects

6,700 kWp I Shree Cement LTD, Haryana, Panipat

Shree cement limited is one of india's Top three cement producers and among the fastest growing company. They trusted gensol's technical prowess to design and install this solar plant on a ground mounted by the expertise of engineering.



Marketing Strategy

Financials

Solar EPC Services – Key Projects



8,468 kWp I Shree Cement LTD, Haryana, Panipat

SRF Ltd in Manali & Gummidipoondi, Chennai & Viralimalai, Trichy, Malanpur Gwalior is known to its customer base. The business came into existence in 1976 and has, since then, been a known name in its field. The business strives to make for a positive experience through its offering. Gensol Team has made a great efforts to execute their 8.468 MWP solar plant on the ground mounted which is now successfully implemented.

Marketing Strategy

Financials

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Solar EPC Services – Key Projects

520 kWp I BREDA Patna, Bihar

(BREDA) Bihar Renewable Energy Development Agency, has been established to promote development of schemes nonconventional energy sources. It has been nominated as nodal agency to carry out the remote village electrification program. Gensol has executed their 0.52 MWp on Floating solar system though it was a difficult task that was successfully executed by Gensol team.



Marketing Strategy

GJ128R1255

Financials

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Solar EPC Services – Key Projects

1,756 kWp I Mundra Solar PV Limited, Mundra, Gujarat

Mundra Solar PV Limited has appointed Gensol for EPC service for their emphasized solar PV plants at their manufacturing plant. This project is a multi component project which has shown the expertise of Gensol's rooftop, ground mounted and Carport (Superstructure MMS with Bifacial Solar PV modules) engineering & execution skills.